

REPORTING PACKAGE

FOR THE YEAR ENDED SEPTEMBER 30, 2021





Live Oak, Florida

CONSOLIDATED FINANCIAL STATEMENTS AND RELATED SUPPLEMENTAL INFORMATION AND REPORTS For The Year Ended September 30, 2021

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REPORT OF INDEPENDENT AUDITOR

The Board of Directors Florida Sheriffs Youth Ranches, Inc. Live Oak, Florida

We have audited the consolidated financial statements of Florida Sheriffs Youth Ranches, Inc. ("the Organization"), which consist of the consolidated statements of financial position as of September 30, 2021 and 2020, and the related consolidated statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Florida Sheriffs Youth Ranches, Inc. as of September 30, 2021 and 2020, the consolidated changes in its net assets, and its consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters - Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying supplemental consolidating statements of financial position as of September 30, 2021 and 2020, and the related supplemental consolidating statements of activities and cash flows for the years then ended, and the schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 17, 2022, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

BATTS MORRISON WALES & LEE, P.A.

Batta Morrison Woles & Lee, P.A.

Orlando, Florida February 17, 2022

FLORIDA SHERIFFS YOUTH RANCHES, INC. CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

ASSETS

	September 30,			
	2021	2020		
ASSETS				
Cash and cash equivalents	\$ 4,997,922	\$ 3,122,505		
Cash held for self-funded health insurance plan	772,405	757,830		
Certificate of deposit	1,012,514	1,008,778		
Investments	17,348,199	15,536,999		
Investments and other assets restricted for long-term purposes	51,047,917	40,910,754		
Beneficial interests in trusts and endowments held by others	4,759,332	4,074,520		
Property and equipment, net	9,686,512	9,481,945		
Other assets	1,614,999	1,510,999		
Total assets	\$ 91,239,800	\$ 76,404,330		
LIABILITIES AND NET ASSETS				
LIABILITIES				
Accounts payable and accrued expenses	\$ 1,620,852	\$ 1,937,720		
Deferred compensation payable	1,416,688	1,458,824		
Liabilities for annuities and other	3,935,796	4,119,603		
Notes payable		2,051,200		
Total liabilities	6,973,336	9,567,347		
NET ASSETS				
Without donor restrictions	19,400,695	14,047,864		
With donor restrictions	64,865,769	52,789,119		
Total net assets	84,266,464	66,836,983		
Total liabilities and net assets	\$ 91,239,800	\$ 76,404,330		

FLORIDA SHERIFFS YOUTH RANCHES, INC. CONSOLIDATED STATEMENTS OF ACTIVITIES

For The Years Ended September 30.

	September 30,			
		2021		2020
CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS			-	
Public support and revenue				
Contributions	\$	6,789,477	\$	5,523,434
Grant revenue		3,946,500		_
Sales of donated goods		3,927,532		3,424,837
Medicaid and third party reimbursements		1,314,744		2,072,168
Other income		598,179		684,429
Investment income, net		184,388		411,311
Total public support and revenue		16,760,820		12,116,179
Net assets released from time and use restrictions		5,801,765		6,684,861
Total public support and revenue and net assets released from				
time and use restrictions		22,562,585		18,801,040
Expenses				
Program activities				
Home and subsistence		8,593,162		9,363,538
Operation of thrift stores		2,792,740		2,755,165
Medical and clinical		1,094,145		1,455,047
Total program activities		12,480,047		13,573,750
Supporting activities				
Management and general		2,698,634		2,824,494
Development and public relations		2,031,073		2,234,887
Total supporting activities		4,729,707		5,059,381
Total expenses		17,209,754		18,633,131
Change in net assets without donor restrictions		5,352,831		167,909
CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS				
Contributions		6,930,272		5,632,451
Investment income, net		9,897,636		3,459,228
Change in value of split-interest agreements		1,050,507		(599,522)
Net assets released from time and use restrictions		(5,801,765)		(6,684,861)
Change in net assets with donor restrictions		12,076,650		1,807,296
CHANGE IN NET ASSETS		17,429,481		1,975,205
NET ASSETS - Beginning of year	_	66,836,983		64,861,778
NET ASSETS - End of year	\$	84,266,464	\$	66,836,983

CONSOLIDATED STATEMENTS OF CASH FLOWS

For The Years Ended

September 30, 2021 2020 **OPERATING CASH FLOWS** Cash received from contributors \$ 11,072,597 \$ 10,079,486 Cash received from sales of donated goods 3,938,666 3,435,971 Cash received from Medicaid and third party reimbursements 1,314,744 2,072,168 Other revenue received 1,223,159 1,648,078 Cash paid for operating activities and costs (15,630,289)(18,186,955)Net operating cash flows 1,918,877 (951,252)INVESTING CASH FLOWS Purchase of certificate of deposit (1,008,778)(3,736)Reinvestment of interest and dividends (852,277)(966,321)Net sales of investments 8,457,196 428,443 Net investment in assets restricted for long-term purposes (9,709,479)(1,731,336)Purchases of and improvements to property and equipment (1,350,863)(2,428,472)Net investing cash flows (3,459,159)(5,706,464)FINANCING CASH FLOWS Contributions restricted for endowments 182,890 91,997 Contributions restricted for future construction 1,779,768 1,485,828 **Borrowings** 1,895,300 2,051,200 Net financing cash flows 3,857,958 3,629,025 NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH 2,317,676 (3,028,691)CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - Beginning of year 4,299,719 7,328,410 CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - End of year 6,617,395 4,299,719 REPORTED IN THE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS FOLLOWS Cash and cash equivalents \$ 4,997,922 3.122.505 Cash held for self-funded health insurance plan 772,405 757,830 Cash restricted for long-term purposes included in "Investments and other assets restricted for long-term purposes" 419,384 847,068 Total cash, cash equivalents, and restricted cash 6,617,395 4,299,719 RECONCILIATION OF CHANGE IN NET ASSETS TO NET OPERATING **CASH FLOWS** Change in net assets 17,429,481 1,975,205 Adjustments to reconcile change in net assets to net operating cash flows Depreciation 1,146,296 1,058,856 Conversion of notes payable to grant revenue (3,946,500)Contributions restricted for long-term purposes (1,962,658)(1,577,825)Gain on investments, net (9,416,119)(3,033,853)Change in beneficial interests in trusts and endowments held by others 497,076 (684,812)Change in other assets (104,000)193,981 Change in accounts payable and accrued expenses (316,868)378,349 Change in deferred compensation payable (42,136)(42,258)Change in liabilities for annuities and other (183,807)(400,783)Net operating cash flows 1,918,877 (951,252)

SUPPLEMENTAL DISCLOSURE

During the year ended September 30, 2021, \$3,946,500 of principal reductions of notes payable are included in "grant revenue" in the accompanying consolidated statement of activities. See Note J.

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES For The Year Ended September 30, 2021

	Program activities							
	and	Home subsistence		peration of arift stores		edical and clinical		tal program activities
Salaries Payroll-related expenses	\$	3,444,856 992,347	\$	1,232,773 298,181	\$	558,945 170,805	\$	5,236,574 1,461,333
Total personnel-related expenses		4,437,203		1,530,954		729,750		6,697,907
Agency membership		27,869		10,317		3,548		41,734
Food		795,203		_				795,203
Utilities		452,297		156,366		28,722		637,385
Building and grounds repair and								
maintenance		484,493		73,325		61,113		618,931
Furniture and equipment rental and								
maintenance		20,993		9,250		2,338		32,581
Printing and office supplies		39,788		10,178		2,745		52,711
Clothing and personal care		48,241		_		_		48,241
Insurance		443,137		69,583		56,423		569,143
Communications		156,763		34,007		17,311		208,081
Postage and freight		2,090		2,194		266		4,550
Farm expense		126,722		_		_		126,722
Supplies		45,162		17,705		310		63,177
Expenses on investment property		_		_		_		_
Professional services		27		454		43,809		44,290
Work program		50,357		_		_		50,357
Bank fees		1,241		68,266		162		69,669
Program write-offs		29,958		_		3,814		33,772
Rent expense and real estate tax		30,045		608,982		3,825		642,852
Travel		131,832		4,007		1,811		137,650
Personnel services		15,370		2,139		3,150		20,659
President's discretionary fund		12,360		_		1,574		13,934
Medical and dental services		97,869		_		_		97,869
Recreation		126,808		_		15,516		142,324
Vehicle expense		63,202		85,513		8,047		156,762
Alumni scholarships and expenses		60,412		_		_		60,412
Awards and special events		2,140		_		273		2,413
Community affairs		28,288		424		_		28,712
Education supplies		80		_		10		90
Religion/music supplies and activities		3,037		_		339		3,376
Staff recruitment and development		44,948		3,681		5,489		54,118
Depreciation and loss on disposals		815,227		105,395		103,800		1,024,422
Total	\$	8,593,162	\$	2,792,740	\$	1,094,145	<u>\$</u>	12,480,047

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES (Continued)
For The Year Ended September 30, 2021

	Total program activities	Management and general	Development and public relations	Total supporting activities	Total expenses
Salaries Payroll-related expenses	\$ 5,236,574 1,461,333	\$ 1,551,743 365,237	\$ 689,324 200,304	\$ 2,241,067 565,541	\$ 7,477,641 2,026,874
Total personnel-related expenses	6,697,907	1,916,980	889,628	2,806,608	9,504,515
Agency membership	41,734	1,231	14,410	15,641	57,375
Food	795,203	_	_	_	795,203
Utilities	637,385	25,025	_	25,025	662,410
Building and grounds repair and					
maintenance	618,931	79,544	93,161	172,705	791,636
Furniture and equipment rental and					
maintenance	32,581	836	157	993	33,574
Printing and office supplies	52,711	11,248	521,373	532,621	585,332
Clothing and personal care	48,241	_	_	_	48,241
Insurance	569,143	140,168	3,485	143,653	712,796
Communications	208,081	33,732	10,742	44,474	252,555
Postage and freight	4,550	2,457	280,290	282,747	287,297
Farm expense	126,722	_	_	_	126,722
Supplies	63,177	1,381	24,052	25,433	88,610
Expenses on investment property	_	22,987	_	22,987	22,987
Professional services	44,290	264,495	105,671	370,166	414,456
Work program	50,357	_	_	_	50,357
Bank fees	69,669	100	21,190	21,290	90,959
Program write-offs	33,772	_	_	<u> </u>	33,772
Rent expense and real estate tax	642,852	_	_	_	642,852
Travel	137,650	9,975	15,559	25,534	163,184
Personnel services	20,659	4,184	913	5,097	25,756
President's discretionary fund	13,934	_	_	<u> </u>	13,934
Medical and dental services	97,869	_	_	_	97,869
Recreation	142,324	19,429	15,609	35,038	177,362
Vehicle expense	156,762	1,755	828	2,583	159,345
Alumni scholarships and expenses	60,412	_	_	· <u> </u>	60,412
Awards and special events	2,413	2,397	19,077	21,474	23,887
Community affairs	28,712	25	11,701	11,726	40,438
Education supplies	90	220	_	220	310
Religion/music supplies and activities	3,376	_	_	_	3,376
Staff recruitment and development	54,118	2,765	3,227	5,992	60,110
Depreciation and loss on disposals	1,024,422	157,700		157,700	1,182,122
Total	\$ 12,480,047	\$ 2,698,634	\$ 2,031,073	\$ 4,729,707	\$ 17,209,754

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES For The Year Ended September 30, 2020

	Program activities					
	Home and subsistence	Operation of thrift stores	Medical and clinical	Total program activities		
Salaries Payroll-related expenses	\$ 4,002,470 1,099,611		\$ 753,785 226,797	\$ 5,982,209 1,627,079		
Total personnel-related expenses	5,102,081	1,526,625	980,582	7,609,288		
Agency membership	22,214		3,571	31,142		
Food	872,769		_	872,769		
Utilities	478,972	147,324	32,648	658,944		
Building and grounds repair and						
maintenance	427,598	42,083	69,055	538,736		
Furniture and equipment rental and						
maintenance	72,040		11,289	91,106		
Printing and office supplies	98,988		8,616	114,997		
Clothing and personal care	66,877	_	_	66,877		
Insurance	360,500	55,446	58,267	474,213		
Communications	231,413	29,429	35,126	295,968		
Postage and freight	4,837	2,601	782	8,220		
Farm expense	117,396	_	_	117,396		
Supplies	95,702	22,384	749	118,835		
Expenses on investment property	_	_	_	_		
Professional services	_	2,073	_	2,073		
Work program	86,843	_	_	86,843		
Bank fees	2,635	67,653	434	70,722		
Program write-offs	25,826	_	4,174	30,000		
Rent expense and real estate tax	28,981		4,684	629,629		
Travel	86,102		3,186	93,311		
Personnel services	12,355		4,749	23,472		
President's discretionary fund	39		6	45		
Medical and dental services	18	_	77,035	77,053		
Recreation	101,950		_	101,950		
Vehicle expense	133,819		21,389	272,067		
Alumni scholarships and expenses	73,275		11,843	85,118		
Awards and special events	38,719		_	38,719		
Community affairs	36,780		5,945	42,850		
Education supplies	33,895		_	33,895		
Religion/music supplies and activities	806		_	806		
Staff recruitment and development	57,699		9,293	71,637		
Depreciation and loss on disposals	692,409		111,624	915,069		
Total	\$ 9,363,538	\$ 2,755,165	\$ 1,455,047	\$ 13,573,750		

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES (Continued)
For The Year Ended September 30, 2020

	Total program activities	Management and general	Development and public relations	Total supporting activities	Total expenses
Salaries Payroll-related expenses	\$ 5,982,209 1,627,079	\$ 1,670,681 370,680	\$ 773,089 217,173	\$ 2,443,770 587,853	\$ 8,425,979 2,214,932
Total personnel-related expenses	7,609,288	2,041,361	990,262	3,031,623	10,640,911
Agency membership	31,142	1,356	16,122	17,478	48,620
Food	872,769	_	_	_	872,769
Utilities	658,944	29,471	_	29,471	688,415
Building and grounds repair and					
maintenance	538,736	15,683	_	15,683	554,419
Furniture and equipment rental and					
maintenance	91,106	64,880	81,084	145,964	237,070
Printing and office supplies	114,997	21,528	555,277	576,805	691,802
Clothing and personal care	66,877		-		66,877
Insurance	474,213	107,187	1,720	108,907	583,120
Communications	295,968	48,385	11,939	60,324	356,292
Postage and freight	8,220	1,737	329,244	330,981	339,201
Farm expense	117,396	_		 .	117,396
Supplies	118,835	2,444	20,489	22,933	141,768
Expenses on investment property	_	18,297		18,297	18,297
Professional services	2,073	286,642	142,679	429,321	431,394
Work program	86,843	_	_		86,843
Bank fees	70,722	4,903	15,548	20,451	91,173
Program write-offs	30,000	_	_	_	30,000
Rent expense and real estate tax	629,629	_			629,629
Travel	93,311	12,023	19,021	31,044	124,355
Personnel services	23,472	4,509	325	4,834	28,306
President's discretionary fund	45	5,831	_	5,831	5,876
Medical and dental services	77,053	_	_	_	77,053
Recreation	101,950			_	101,950
Vehicle expense	272,067	9,141	15,417	24,558	296,625
Alumni scholarships and expenses	85,118	_	_	_	85,118
Awards and special events	38,719	_	_		38,719
Community affairs	42,850	573	29,336	29,909	72,759
Education supplies	33,895	_	_	_	33,895
Religion/music supplies and activities	806	_	_	_	806
Staff recruitment and development	71,637	1,579	6,424	8,003	79,640
Depreciation and loss on disposals	915,069	146,964		146,964	1,062,033
Total	\$ 13,573,750	\$ 2,824,494	\$ 2,234,887	\$ 5,059,381	\$ 18,633,131

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE A - NATURE OF ACTIVITIES

Florida Sheriffs Youth Ranches, Inc. ("FSYR") is a Florida not-for-profit corporation formed in 1973 to prevent juvenile delinquency by providing services to children and youth who may be abandoned, homeless, destitute, neglected, dependent, or in need of supervision regardless of race, creed, color, or sex; to care for said children and youth by providing as-needed and feasible residential care, camping programs, education, and related services.

Sheriffs Ranches Enterprises, Inc. ("SRE") is a Florida not-for-profit corporation formed in 2005. SRE is a supporting organization of FSYR and FSYR has certain approval rights regarding SRE's governing board. The primary purpose of SRE is to operate the productive enterprises of FSYR. SRE fulfills its purpose through the help of community donors who provide goods for sale in SRE's thrift stores. SRE operates a vehicle sales lot and six thrift stores in Citrus, Pinellas, Suwannee, Hernando, Lake, and Marion Counties (all in Florida).

In conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP"), the consolidated financial statements of FSYR include the accounts of SRE. All significant inter-organization accounts and transactions have been eliminated in consolidation. FSYR and SRE are collectively referred to as "the Organization" in these notes.

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Revenue recognition

The Organization recognizes cash contributions as revenue when the contributions are received by the Organization. Contributions received are recorded as without or with donor restrictions, depending on the existence and/or nature of any donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with restrictions are reclassified to net assets without restrictions and reported in the consolidated statements of activities as "net assets released from time and use restrictions."

Medicaid and third party reimbursement revenue are reported at the amount that reflects the consideration to which the Organization expects to be entitled for providing child support and other services. Such amounts are generally due from Florida community-based care lead agencies and other state institutions. Generally, the Organization invoices such agencies and institutions throughout the year as services are provided. Revenue is recognized in the period the related services are provided. Performance obligations are determined based on the nature of the services provided by the Organization. Generally, the Organization measures the performance obligation for child support from when an individual is placed into the care of the Organization, to the point when the Organization is no longer required to provide such support services. The Organization determines the transaction prices based on agreed-upon rate agreements and contract terms.

Cash and cash equivalents

The Organization considers investment instruments purchased or donated with original maturities of three months or less to be cash equivalents.

Cash held for self-funded health insurance plan

Cash held for self-funded health insurance plan includes cash set aside for future claims related to FSYR's self-funded health insurance plan.

Certificate of deposit

FSYR's certificate of deposit bears interest at 0.26% per annum and matures in April 2022.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Investments and other assets restricted for long-term purposes</u>

Investments and other assets restricted for long-term purposes include cash and cash equivalents, mutual funds, corporate stock, corporate bonds, and government securities carried at estimated fair value, and beneficial interests in perpetual trusts and endowments held by others. These assets are primarily restricted pursuant to the endowment agreements to which they relate and for future construction.

Split-interest gifts

For irrevocable split-interest arrangements such as charitable gift annuities and similar arrangements in which FSYR is a trustee or custodian, the assets of such arrangements are reflected in the consolidated financial statements as further described in Note E. The carrying values of such investments conform to U.S. GAAP, which generally require that investment securities be carried at estimated fair value at all times and that other assets be carried at the estimated fair value of the assets on the date the assets are contributed, unadjusted for subsequent changes in value. Also, for arrangements in which FSYR is a trustee or custodian, a liability is recognized for the estimated present value of benefits payable to other beneficiaries. For split-interest arrangements in which FSYR is not the trustee or custodian, FSYR recognizes an asset for the estimated present value of FSYR's benefits under the arrangements.

For all irrevocable split-interest arrangements, regardless of whether or not FSYR acts as trustee or custodian, contribution revenue without or with donor restrictions is recognized for the estimated present value of FSYR's benefits under each such arrangement in the year the arrangement is established or in the year in which FSYR is provided sufficient information about the existence and nature of the arrangement. Periodic adjustments are made for changes in estimated present values using applicable mortality tables and appropriate discount rates. State law imposes certain restrictions on the manner in which charitable gift annuity assets may be invested.

FSYR is also the beneficiary of certain perpetual irrevocable trusts and endowments held and administered by other parties. FSYR generally has the irrevocable right to receive the income earned on the underlying assets in perpetuity. The estimated fair value of such amounts is recognized as an asset and as contribution revenue with restrictions at the date FSYR becomes aware of the agreement. FSYR's estimate of fair value is based on fair value information received from the other parties. The underlying assets are not subject to FSYR's discretion or control. Gains and losses, which are not distributed, are reflected within "change in value of split-interest agreements" in the consolidated statements of activities.

Property and equipment

Property and equipment are stated at cost, if purchased, or estimated fair value on the date of donation, if donated. The Organization uses the straight-line method of depreciating property and equipment over the estimated useful lives of the related assets.

Net assets

Net assets without donor restrictions are available for use at the discretion of the Board of Directors and/or management for general operating purposes. Net assets with donor restrictions consist of amounts with uses limited by donor-imposed time and/or purpose restrictions.

Functional allocation of expenses

The consolidated statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area are reported as expenses of those functional areas. Indirect costs that benefit multiple functional areas are allocated among the various functional areas based primarily on employee time and space utilization.

Income taxes

FSYR and SRE are exempt from federal income tax as organizations described in Section 501(c)(3) of the Internal Revenue Code and from state income tax pursuant to Florida law. FSYR and SRE are further classified as public charities and not private foundations for federal tax purposes. FSYR engages in a certain unrelated business income activity. Income taxes (if any) are recognized as expenses when the related income is generated.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of estimates

Management uses estimates and assumptions in preparing the consolidated financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and reported revenues and expenses. Significant estimates used in preparing these consolidated financial statements include those related to the estimated fair value of investments, those used in determining the useful lives of property and equipment, and those used to estimate the liabilities for annuities. Actual results could differ from the estimates.

New accounting pronouncement

Financial Accounting Standards Board Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers (Topic 606) is effective for the Organization's consolidated financial statements for the year ended September 30, 2021. The ASU generally applies to organizations that enter into contracts with customers to transfer goods or services and establishes a performance obligation to revenue recognition. The adoption of the ASU had no effect on the consolidated net assets as of October 1, 2019, or the consolidated change in net assets for the years ended September 30, 2021 and 2020.

Economic uncertainties

In January 2020, the World Health Organization ("WHO") announced a global health emergency related to the outbreak of a virus originating in China. In March 2020, WHO elevated the classification of the outbreak to a pandemic ("the pandemic"). Management is closely monitoring the potential impact of the pandemic on the Organization's financial condition and has taken actions to mitigate its impact. Such actions include availing the Organization of relief measures available under federal law and reducing the overall scope and cost of operations. Because of the unknown impact on global commerce, management is not able to estimate the effects of the pandemic on its operating results, financial condition, or liquidity for the year ending September 30, 2022.

Subsequent events

The Organization has evaluated for possible financial statement reporting and disclosure subsequent events through February 17, 2022, the date as of which the consolidated financial statements were available to be issued.

NOTE C - LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure within one year of the date of the consolidated statements of financial position are as follows:

	September 30,			
		2021	_	2020
Financial assets available:				
Cash and cash equivalents	\$	4,997,922	\$	3,122,505
Cash held for self-funded health insurance plan		772,405		757,830
Certificate of deposit		1,012,514		1,008,778
Investments		17,348,199		15,536,999
Cash and investments restricted for long-term purposes		42,831,753	_	33,631,002
Total financial assets available within one year		66,962,793		54,057,114
Less amounts unavailable for general expenditure within one year due to:				
Amounts unavailable due to donor restrictions		(49,956,565)		(40,009,077)
Amounts held to satisfy charitable gift annuity obligations		(5,618,282)		(5,308,060)
Amounts held for self-funded health insurance plan		(772,405)	_	(757,830)
Net financial assets available within one year	<u>\$</u>	10,615,541	<u>\$</u>	7,982,147

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE C - LIQUIDITY AND AVAILABILITY OF RESOURCES (Continued)

The Organization is primarily supported by contributions, sales of donated goods, and Medicaid and third party reimbursements. As part of the Organization's liquidity management, it structures its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Organization has certain assets limited to use for donor-restricted purposes. Because a donor's restriction requires resources to be used in a specific manner or in a future period, the Organization must maintain sufficient resources to meet its responsibilities to its donors. Thus, those financial assets may not be available for general expenditures within one year of the date of the consolidated statements of financial position, and are excluded from net financial assets available to meet general expenditures within one year.

Management believes the Organization has sufficient investments available for general operations that may be drawn upon in the event of an unanticipated financial distress or an immediate liquidity need. The Organization also has a \$1,000,000 line of credit as an available source of liquidity (see Note Q).

NOTE D - CONCENTRATIONS OF CREDIT RISK

The Organization maintains its cash and cash equivalents in deposit accounts which may not be federally insured, may exceed federally insured limits, or may be insured by an entity other than an agency of the federal government. The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk related to cash and cash equivalents.

NOTE E - INVESTMENTS

FSYR holds investments of various types both in its capacity as trustee or custodian and in its capacity as owner. Investments are carried at estimated fair value. Investments were held for the following purposes or activities:

delivities	September 30,			
		2021		2020
Investments held as trustee or in a similar capacity				
Investments held to satisfy charitable gift annuity obligations	\$	5,618,282	\$	5,308,060
Investments subject to donor restrictions				
 Investments held for endowment corpus 		17,235,674		16,536,302
 Net appreciation 		23,713,024		16,187,300
 Investments held for other donor restricted purposes 		8,905,168		7,475,627
<u>Investments held for other purposes</u>				
Investments held for other purposes		3,860,736		3,241,278
Total investments	\$	59,332,884	<u>\$</u>	48,748,567
Investments consisted of the following:				
U		Septen	ıber	30,
	_	2021		2020
Money market and similar funds	\$	1,779,858	\$	1,919,491
Mutual funds	Ψ	28,888,039	Ψ	19,855,872
Corporate stocks		19,295,173		18,898,898
Corporate bonds		4,945,482		4,306,749
Government securities		4,424,332		3,767,557
Total investments	\$	59,332,884	<u>\$</u>	48,748,567

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE E - INVESTMENTS (Continued)

Investments are reported in the accompanying consolidated statements of financial position as follows:

	 September 30,			
	 2021		2020	
Investments Investments included within "Investments and other assets restricted for long-term purposes"	\$ 17,348,199	\$	15,536,999	
	 41,984,685		33,211,568	
Total investments	\$ 59,332,884	\$	48,748,567	

NOTE F - INVESTMENTS AND OTHER ASSETS RESTRICTED FOR LONG-TERM PURPOSES

Investments and other assets restricted for long-term purposes were held for the following purposes or activities:

	September 30,			
		2021	_	2020
Investments held for endowment corpus	\$	17,235,674	\$	16,536,302
Net appreciation on investments held for endowment corpus Beneficial interests in perpetual trusts and endowments		23,713,024		16,187,300
held by others		8,216,164		7,279,752
Cash and investments held for future construction	_	1,883,055	_	907,400
Total investments and other assets restricted for long-term				
purposes	\$	51,047,917	\$	40,910,754

NOTE G - FAIR VALUE MEASUREMENTS

U.S. GAAP defines fair value for an investment as the price an organization would receive upon selling an investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. Accordingly, U.S. GAAP recognizes a hierarchy of "inputs" an organization may use in determining or estimating fair value. The inputs are categorized into "levels" that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs). A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Following is a description of each of the three levels of input within the fair value hierarchy:

Level 1 – unadjusted quoted market prices in active markets for identical items

Level 2 – other significant observable inputs (such as quoted prices for similar items)

Level 3 – significant unobservable inputs

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE G - FAIR VALUE MEASUREMENTS (Continued)

The estimated fair value of items measured on a recurring basis at September 30, 2021, is as follows:

	 Total	 Level 1		Level 2		Level 3
Mutual funds	\$ 28,888,039	\$ 28,888,039	\$	_	\$	_
Corporate stocks	19,295,173	19,295,173		_		_
Corporate bonds	4,945,482	4,945,482		_		_
Government securities	4,424,332	4,424,332		_		_
Beneficial interests in trusts and endowments held by others	 12,975,496	 	_		-	12,975,496
Total	\$ 70,528,522	\$ 57,553,026	<u>\$</u>		\$	12,975,496
Liabilities for annuities and other	\$ (3,935,796)	\$ 	\$	(3,935,796)	\$	

The estimated fair value of items measured on a recurring basis at September 30, 2020, is as follows:

	 Total	 Level 1	 Level 2	 Level 3
Mutual funds	\$ 19,855,872	\$ 19,855,872	\$ _	\$ _
Corporate stocks	18,898,898	18,898,898		_
Corporate bonds	4,306,749	4,306,749		_
Government securities	3,767,557	3,767,557		_
Beneficial interests in trusts and endowments held by others	 11,354,272	 	 	 11,354,272
Total	\$ 58,183,348	\$ 46,829,076	\$ 	\$ 11,354,272
Liabilities for annuities and other	\$ (4,119,603)	\$ 	\$ (4,119,603)	\$

Beneficial interests in trusts and endowments are primarily administered by banks and other financial institutions. The estimated fair value of FSYR's beneficial interests in trusts and endowments held by others using Level 3 inputs is based on amounts provided by the banks and other financial institutions.

The following is a reconciliation of beneficial interests in trusts and endowments in which significant unobservable inputs (Level 3) were used in determining fair value:

Balance, October 1, 2020	\$	11,354,272
Net gain		1,677,184
Net distributions		<u>(55,960</u>)
Balance, September 1, 2021	<u>\$</u>	12,975,496

During the year ended September 30, 2020, the change in the components of the beneficial interests in trusts and endowments held by others was immaterial.

Liabilities for annuities and other are based on estimated present value, applying certain assumptions regarding interest rates and life expectancies.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE H - BENEFICIAL INTERESTS IN TRUSTS AND ENDOWMENTS HELD BY OTHERS

Beneficial interests in trusts and endowments held by others consisted of the following:

	September 30,					
	2021			2020		
Beneficial interests in remainder trusts held by others Estates receivable	\$	3,741,430 1,017,902	\$	3,116,302 958,218		
Total beneficial interests in trusts and endowments held by others	<u>\$</u>	4,759,332	<u>\$</u>	4,074,520		

NOTE I - PROPERTY AND EQUIPMENT

Property and equipment consisted of the following:

	September 30,
<u>Category</u>	2021 2020
	h 2.055 (05 h 2.044.422
Land and land improvements	\$ 3,077,695 \$ 3,011,133
Buildings and building improvements	
(including leasehold improvements)	26,330,921 25,217,457
Furniture, fixtures, and equipment	3,571,786 3,390,103
Vehicles	2,801,953 2,754,208
Construction in progress	384,907 724,731
Total property and equipment	36,167,262 35,097,632
Less: Accumulated depreciation	(26,480,750) (25,615,687)
•	
Net property and equipment	\$ 9,686,512 \$ 9,481,94 <u>5</u>

Depreciation expense amounted to \$1,146,296 and \$1,058,856 during the years ended September 30, 2021 and 2020, respectively.

NOTE J - NOTES PAYABLE

During the year ended September 30, 2020, FSYR and SRE obtained Paycheck Protection Program ("PPP") notes payable of \$1,708,200 and \$343,000, respectively. During the year ended September 30, 2021, FSYR and SRE obtained Second Draw PPP loans of \$1,567,500 and \$327,800, respectively. The PPP loans are unsecured and payable to a financial institution at a fixed rate of 1.00% per annum with a deferral of interest and principal payments for certain applicable periods. The PPP loans were forgiven entirely by the Small Business Administration during the year ended September 30, 2021 based on the nature of FSYR and SRE's expenditures during applicable periods. Accordingly, FSYR and SRE recognized grant revenue of \$3,946,500 in the accompanying consolidated statement of activities during the year ended September 30, 2021.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE K - DEFERRED COMPENSATION PAYABLE

FSYR has entered into unfunded deferred compensation agreements with two of its former presidents. The agreements provide for certain percentages of the former presidents' salaries to be paid to the former presidents or their surviving spouses for the remainder of their lives. The present value of the estimated remaining payments due under the deferred compensation agreements is \$1,416,688 and \$1,458,824 as of September 30, 2021 and 2020, respectively.

NOTE L - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consisted of the following:

	September 30,					
		2021		2020		
Appreciation of endowments	\$	23,713,024	\$	16,187,300		
Endowment corpus		17,235,674		16,536,302		
Beneficial interests in perpetual trusts and endowments						
held by others		8,216,164		7,279,752		
Scholarships		5,364,661		4,749,959		
Beneficial interests in remainder trusts held by others and						
estates receivable		4,759,332		4,074,520		
Amounts held to satisfy charitable gift annuity obligations		1,933,708		1,425,770		
Future construction		1,883,055		907,400		
Other	_	1,760,151		1,628,116		
Total net assets with donor restrictions	\$	64,865,769	\$	52,789,119		

Earnings from endowments are primarily available to support the general purposes of FSYR. FSYR preserves the estimated fair value of all original endowment gifts as of the gift date, which management deems is in compliance with state law. Accordingly, FSYR classifies as "endowment corpus" (a) the original value of gifts donated to the endowments and (b) the original value of subsequent gifts to the endowments. FSYR has adopted an investment policy for endowment assets that attempts to provide a predictable stream of funding to supported programs while seeking to maintain the purchasing power of the endowment assets and to preserve the invested capital. FSYR seeks the advice of investment counsel, as well as management and certain committees of the Board, when determining amounts to be spent on supported programs. FSYR's spending policy stipulates that 5% of the estimated fair value of each fund (valued as of September 30th of the prior three year average) is available for program-related distributions.

NOTE M - SELF-FUNDED HEALTH INSURANCE PLAN

FSYR maintains a self-funded health insurance plan for eligible employees and their eligible dependents. FSYR has contracted with a third party administrator to process claims. FSYR has stop-loss insurance coverage for claims incurred which exceed \$110,000 per individual per year, with an unlimited annual maximum. The Organization's consolidated statements of financial position as of September 30, 2021 and 2020 includes \$772,405 and \$757,830 of cash related to the plan, respectively.

In addition, management estimated the liability associated with claims incurred but not reported to the plan as of September 30, 2021 and 2020 to be approximately \$115,000 and \$121,000, respectively. Such amounts are included in "accounts payable and accrued expenses" in the accompanying consolidated statements of financial position.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE N - RETIREMENT PLAN

The Organization contributes to a 401(k) profit-sharing plan ("the Plan"). All employees age 20.5 and older are eligible to participate in the Plan. Participating employees may elect to make salary deferral contributions to the Plan. The Plan requires the Organization to make matching contributions of up to 3% of an employee's annual compensation up to a maximum of 5% (increasing by 50% of salary deferrals between 3% and 5% of an employee's annual compensation). The Organization contributed approximately \$161,000 and \$167,000 to the Plan during the years ended September 30, 2021 and 2020, respectively. The Organization may also provide an additional discretionary matching contribution to the Plan. No additional discretionary matching contributions were made to the Plan during the years ended September 30, 2021 and 2020.

NOTE O - FLORIDA SHERIFFS ASSOCIATION

The Florida Sheriffs Association ("the Association") is a not-for-profit corporation which is responsible for ratifying FSYR Board member appointments. Occasionally, the Association and FSYR may also have common board members. In addition, the Association provides the following support activities which benefit FSYR:

- Providing an organized awards program of lifetime honorary memberships in the Association to those individuals who make a donation of a certain amount to FSYR, including publication of such memberships in *The Sheriff's Star* which is issued four times per year; and
- Publishing articles, news items, and solicitations of support through *The Sheriff's Star* and online via Facebook and the Association's website.

Since the dollar value of these activities cannot be reasonably estimated, and since the activities are not directed by FSYR, no amounts are included in the accompanying consolidated financial statements related to such activities.

NOTE P - OPERATING LEASES

SRE leases building space under operating lease agreements. Rent expense (including common area maintenance and other charges) related to such leases was approximately \$606,000 and \$592,000 during the years ended September 30, 2021 and 2020, respectively.

Future minimum rental payments under noncancelable operating leases are approximately as follows:

Year Ending <u>September 30.</u>	
2022	\$ 532,000
2023	529,000
2024	387,000
2025	273,000
2026	 159,000
Total	\$ 1,880,000

NOTE Q - COMMITMENT

FSYR has a \$1,000,000 unsecured revolving line of credit with a certain financial institution. As of September 30, 2021 and 2020, there were no amounts outstanding under this line of credit.

SUPPLEMENTAL SCHEDULES

CONSOLIDATING STATEMENT OF FINANCIAL POSITION September 30, 2021

ASSETS

	Florida Sheriffs Youth Ranches, Inc.		Sheriffs Ranches Enterprises, Inc.		Eliminations			Total
ASSETS								
Cash and cash equivalents	\$	4,312,718	\$	685,204	\$	_	\$	4,997,922
Cash held for self-funded health insurance plan		772,405				_		772,405
Certificate of deposit		1,012,514		_		_		1,012,514
Investments		17,348,199		_		_		17,348,199
Investments and other assets restricted for long-term								
purposes		51,047,917		_		_		51,047,917
Beneficial interests in trusts and endowments held by								
others		4,759,332				_		4,759,332
Investment in Sheriffs Ranches Enterprises, Inc.		972,273				(972,273)		_
Property and equipment, net		9,400,878		285,634		_		9,686,512
Other assets	_	1,247,366	_	367,633			_	1,614,999
Total assets	\$	90,873,602	\$	1,338,471	\$	(972,273)	\$	91,239,800
LIABILITI	S AN	D NET ASSETS						
LIABILITIES								
Accounts payable and accrued expenses	\$	1,371,761	\$	249,091	\$	_	\$	1,620,852
Deferred compensation payable		1,416,688		_		_		1,416,688
Liabilities for annuities and other		3,935,796					_	3,935,796
Total liabilities		6,724,245		249,091				6,973,336
NET ASSETS								
Without donor restrictions		19,283,588		1,089,380		(972,273)		19,400,695
With donor restrictions		64,865,769					_	64,865,769
Total net assets		84,149,357		1,089,380		(972,273)		84,266,464
Total liabilities and net assets	\$	90,873,602	\$	1,338,471	\$	(972,273)	\$	91,239,800

CONSOLIDATING STATEMENT OF FINANCIAL POSITION September 30, 2020

ASSETS

		Florida neriffs Youth anches, Inc.	Ent	Sheriffs Ranches erprises, Inc.	El	Eliminations		Total
ASSETS								
Cash and cash equivalents	\$	2,603,385	\$	519,120	\$	_	\$	3,122,505
Cash held for self-funded health insurance plan		757,830		_		_		757,830
Certificate of deposit		1,008,778		_		_		1,008,778
Investments		15,536,999		_		_		15,536,999
Investments and other assets restricted for long-term		40,910,754						40,910,754
purposes Beneficial interests in trusts and endowments held by		40,910,734		_		_		40,910,734
others		4,074,520						4,074,520
Investment in Sheriffs Ranches Enterprises, Inc.		972,273				— (972,273)		4,074,320
Property and equipment, net		9,164,546		317,399		(7/2,2/3)		9,481,945
Other assets		1,104,917		406,082		_		1,510,999
		2,201,727		100,002			_	1,010,555
Total assets	\$	76,134,002	\$	1,242,601	\$	(972,273)	\$	76,404,330
LIABILIT	IES ANI	D NET ASSETS						
LIABILITIES								
Accounts payable and accrued expenses	\$	1,719,069	\$	218,651	\$	_	\$	1,937,720
Deferred compensation payable		1,458,824		<i>_</i>		_		1,458,824
Liabilities for annuities and other		4,119,603		_		_		4,119,603
Notes payable		1,708,200		343,000				2,051,200
Total liabilities		9,005,696	_	561,651			-	9,567,347
NET ASSETS								
Without donor restrictions		14,339,187		680,950		(972,273)		14,047,864
With donor restrictions		52,789,119						52,789,119
Total net assets		67,128,306		680,950		(972,273)	_	66,836,983
Total liabilities and net assets	\$	76,134,002	\$	1,242,601	\$	(972,273)	\$	76,404,330

CONSOLIDATING STATEMENT OF ACTIVITIES For The Year Ended September 30, 2021

	Florida Sheriffs Youth Ranches, Inc.	Sheriffs Ranches Enterprises, Inc.	Eliminations	Total
CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS				
Public support and revenue	¢ (742.600	¢ 46105	ф (210)	¢ (700 477
Contributions	\$ 6,743,600	\$ 46,195	\$ (318)	\$ 6,789,477
Grant revenue	3,275,700	670,800	_	3,946,500
Sales of donated goods Medicaid and third party reimbursements	1,314,744	3,927,532	_	3,927,532 1,314,744
Grant from Sheriffs Ranches Enterprises, Inc.	800,000	_	(800,000)	1,314,744
Other income	597,458	721	(800,000)	 598,179
Investment income, net	184,388	/21	_	184,388
mvestment meome, net	104,300			104,300
Total public support and revenue	12,915,890	4,645,248	(800,318)	16,760,820
Net assets released from time and use restrictions	5,801,765			5,801,765
Total public support and revenue and net				
assets released from time and use restrictions	18,717,655	4,645,248	(800,318)	22,562,585
Expenses				
Program activities				
Home and subsistence	8,593,162	_	_	8,593,162
Operation of thrift stores	· · ·	2,793,058	(318)	2,792,740
Medical and clinical	1,094,145	_		1,094,145
Grant to Florida Sheriffs Youth Ranches, Inc.		800,000	(800,000)	
Total program activities	9,687,307	3,593,058	(800,318)	12,480,047
Supporting activities				
Management and general	2,146,910	551,724	_	2,698,634
Development and public relations	1,939,037	92,036		2,031,073
Total supporting activities	4,085,947	643,760		4,729,707
Total expenses	13,773,254	4,236,818	(800,318)	17,209,754
Change in net assets without donor restrictions	4,944,401	408,430		5,352,831
CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS				
Contributions	6,930,272	_	_	6,930,272
Investment income, net	9,897,636	_	_	9,897,636
Change in value of split-interest agreements	1,050,507	_	_	1,050,507
Net assets released from time and use restrictions	(5,801,765)			(5,801,765)
Change in net assets with donor restrictions	12,076,650			12,076,650
CHANGE IN NET ASSETS	17,021,051	408,430	_	17,429,481
NET ASSETS - Beginning of year	67,128,306	680,950	(972,273)	66,836,983
NET ASSETS - End of year	\$ 84,149,357	\$ 1,089,380	\$ (972,273)	\$ 84,266,464

CONSOLIDATING STATEMENT OF ACTIVITIES For The Year Ended September 30, 2020

	Flor Sheriffs Ranch	Youth]	Sheriffs Ranches erprises, Inc.	Eli	minations		Total
CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS								
Public support and revenue								
Contributions	\$ 5,4	190,757	\$	37,027	\$	(4,350)	\$	5,523,434
Sales of donated goods		_		3,424,837		_		3,424,837
Medicaid and third party reimbursements		072,168		_				2,072,168
Grant from Sheriffs Ranches Enterprises, Inc.		276,794		7.720		(276,794)		-
Other income		676,699		7,730		_		684,429
Investment income, net		11,311						411,311
Total public support and revenue	8,9	927,729		3,469,594		(281,144)		12,116,179
Net assets released from time and use restrictions	6,0	584 <u>,861</u>						6,684,861
Total public support and revenue and net								
assets released from time and use restrictions	15,0	612,590		3,469,594		(281,144)	_	18,801,040
Expenses								
Program activities								
Home and subsistence	9,3	363,538		_		_		9,363,538
Operation of thrift stores		_		2,759,515		(4,350)		2,755,165
Medical and clinical	1,4	155,047						1,455,047
Grant to Florida Sheriffs Youth Ranches, Inc.				276,794		(276,794)		
Total program activities	10,8	318,585		3,036,309		(281,144)		13,573,750
Supporting activities								
Management and general	2,7	278,623		545,871		_		2,824,494
Development and public relations		143,390		91,497				2,234,887
Total supporting activities	4,	122,013		637,368				5,059,381
Total expenses	15,2	240,598		3,673,677		(281,144)		18,633,131
Change in net assets without donor restrictions	3	71,992		(204,083)				167,909
CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS								
Contributions	5.0	632,451		_		_		5,632,451
Investment income, net		159,228		_		_		3,459,228
Change in value of split-interest agreements		599,522)		_		_		(599,522)
Net assets released from time and use restrictions	(6,0	684,861)					_	(6,684,861)
Change in net assets with donor restrictions	1,8	07,296						1,807,296
CHANGE IN NET ASSETS	2,1	79,288		(204,083)		_		1,975,205
NET ASSETS - Beginning of year	64,9	49,018		885,033		(972,273)		64,861,778
NET ASSETS - End of year	\$ 67,1	28,306	\$	680,950	\$	(972,273)	\$	66,836,983

CONSOLIDATING STATEMENT OF CASH FLOWS For The Year Ended September 30, 2021

	Florida Sheriffs Youth Ranches, Inc.	Sheriffs Ranches Enterprises, Inc.	Eliminations	Total
OPERATING CASH FLOWS		•		
Cash received from contributors	\$ 11,026,402	\$ 46,195	\$ —	\$ 11,072,597
Cash received from sales of donated goods	_	3,938,666	_	3,938,666
Cash received from Medicaid and third party reimbursements	1,314,744	_	_	1,314,744
Other revenue received	1,222,438	721	_	1,223,159
Grant from Sheriffs Ranches Enterprises, Inc.	800,000	_	(800,000)	_
Cash paid for operating activities and costs	(12,366,027)	(3,264,262)	_	(15,630,289)
Grant to Florida Sheriffs Youth Ranches, Inc.		(800,000)	800,000	
Net operating cash flows	1,997,557	(78,680)		1,918,877
INVESTING CASH FLOWS				
Purchase of certificate of deposit	(3,736)			(3,736)
Reinvestment of interest and dividends	(852,277)		_	(852,277)
Net sales of investments	8,457,196			8,457,196
Net investment in assets restricted for long-term purposes	(9,709,479)		_	(9,709,479)
Purchases of and improvements to property and equipment	(1,267,827)	(83,036)	_	(1,350,863)
Net investing cash flows	(3,376,123)	(83,036)		(3,459,159)
FINANCING CASH FLOWS	400.000			400.000
Contributions restricted for endowments	182,890	_	_	182,890
Contributions restricted for future construction	1,779,768		_	1,779,768
Borrowings	1,567,500	327,800		1,895,300
Net financing cash flows	3,530,158	327,800		3,857,958
NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH	2,151,592	166,084	_	2,317,676
CASH, CASH EQUIVALENTS, AND				
RESTRICTED CASH - Beginning of year	3,780,599	519,120		4,299,719
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - End of year	<u>\$ 5,932,191</u>	\$ 685,204	<u> </u>	\$ 6,617,395
REPORTED IN THE CONSOLIDATING STATEMENTS OF FINANCIAL POSITION AS FOLLOWS				
Cash and cash equivalents	\$ 4,312,718	\$ 685,204	\$ —	\$ 4,997,922
Cash held for self-funded health insurance plan	772,405	\$ 005,204	Ф —	772,405
Cash restricted for long-term purposes included in	772,403	_	_	772,403
"Investments and other assets restricted for long-term				
purposes"	847,068			847,068
Total cash, cash equivalents, and restricted cash	\$ 5,932,191	\$ 685,204	<u>\$</u>	\$ 6,617,395
RECONCILIATION OF CHANGE IN NET ASSETS TO NET				
OPERATING CASH FLOWS				
Change in net assets	\$ 17,021,051	\$ 408,430	\$ —	\$ 17,429,481
Adjustments to reconcile change in net assets to net operating cash flows				
Depreciation	1,031,495	114,801	_	1,146,296
Conversion of notes payable to grant revenue	(3,275,700)		_	(3,946,500)
Contributions restricted for long-term purposes	(1,962,658)		_	(1,962,658)
Gain on investments, net	(9,416,119)		_	(9,416,119)
Change in beneficial interests in trusts and endowments	.,,,,,			. , ,
held by others	(684,812)	_	_	(684,812)
Change in other assets	(142,449)		_	(104,000)
Change in accounts payable and accrued expenses	(347,308)	,	_	(316,868)
Change in deferred compensation payable	(42,136)		_	(42,136)
Change in liabilities for annuities and other	(183,807)			(183,807)
Net operating cash flows	\$ 1,997,557	<u>\$ (78,680)</u>	<u>\$</u>	\$ 1,918,877

SUPPLEMENTAL DISCLOSURE

\$3,946,500 of principal reductions of long-term debt are included in "grant revenue" in the accompanying consolidating statement of activities for the year ended September 30, 2021. See Note J to the consolidated financial statements.

CONSOLIDATING STATEMENT OF CASH FLOWS For The Year Ended September 30, 2020

		Florida neriffs Youth anches, Inc.		Sheriffs Ranches erprises, Inc.	Eliı	minations		Total
OPERATING CASH FLOWS								
Cash received from contributors	\$	10,042,459	\$	37,027	\$	_	\$	10,079,486
Cash received from sales of donated goods		_		3,435,971		_		3,435,971
Cash received from Medicaid and third party reimbursements		2,072,168		_		_		2,072,168
Other revenue received		1,640,348		7,730				1,648,078
Grant from Sheriffs Ranches Enterprises, Inc.		276,794				(276,794)		
Cash paid for operating activities and costs		(14,930,666)		(3,256,289)		_		(18,186,955)
Grant to Florida Sheriffs Youth Ranches, Inc.	-			(276,794)		276,794		
Net operating cash flows	_	(898,897)		(52,355)				(951,252)
INVESTING CASH FLOWS								
Purchase of certificate of deposit		(1,008,778)		_		_		(1,008,778)
Reinvestment of interest and dividends		(966,321)		_		_		(966,321)
Net sales of investments		428,443		_		_		428,443
Net investment in assets restricted for long-term purposes		(1,731,336)		_		_		(1,731,336)
Purchases of and improvements to property and equipment		(2,371,038)		(57,434)				(2,428,472)
Net investing cash flows		(5,649,030)		(57,434)				(5,706,464)
FINANCING CASH FLOWS								
Contributions restricted for endowments		91,997						91,997
Contributions restricted for future construction		1,485,828						1,485,828
Borrowings		1,708,200		343,000				2,051,200
Net financing cash flows		3,286,025		343,000				3,629,025
Net infancing cash nows	_	3,200,023		313,000				3,023,023
NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH		(3,261,902)		233,211		_		(3,028,691)
CASH, CASH EQUIVALENTS, AND								
RESTRICTED CASH - Beginning of year		7,042,501		285,909				7,328,410
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - End of year	\$	3,780,599	\$	519,120	\$		\$	4,299,719
REPORTED IN THE CONSOLIDATING STATEMENTS OF FINANCIAL POSITION AS FOLLOWS								
Cash and cash equivalents	\$	2,603,385	\$	519,120	\$	_	\$	3,122,505
Cash held for self-funded health insurance plan		757,830		_		_		757,830
Cash restricted for long-term purposes included in								
"Investments and other assets restricted for long-term purposes"		410 204						419,384
purposes		419,384	_				_	419,304
Total cash, cash equivalents, and restricted cash	\$	3,780,599	\$	519,120	\$		\$	4,299,719
RECONCILIATION OF CHANGE IN NET ASSETS TO NET OPERATING CASH FLOWS								
Change in net assets	\$	2,179,288	\$	(204,083)	\$	_	\$	1,975,205
Adjustments to reconcile change in net assets to net	Ψ	2,17,0,200	Ψ	(201,000)	Ψ		Ψ	1,770,200
operating cash flows								
Depreciation Depreciation		939,482		119,374		_		1,058,856
Contributions restricted for long-term purposes		(1,577,825)				_		(1,577,825)
Gain on investments, net		(3,033,853)		_		_		(3,033,853)
Change in beneficial interests in trusts and endowments		(2,220,000)						(2,220,000)
held by others		497,076		_		_		497,076
Change in other assets		179,810		14,171		_		193,981
Change in accounts payable and accrued expenses		360,166		18,183		_		378,349
Change in deferred compensation payable		(42,258)				_		(42,258)
Change in liabilities for annuities and other	_	(400,783)	_				_	(400,783)
Net operating cash flows	\$	(898,897)	\$	(52,355)	\$		\$	(951,252)

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS For The Year Ended September 30, 2021

Federal Agency	Federal CFDA Number	Contract/Grant Number	Expenditures
U.S. Department of Health and Human Services Passed through State of Florida Department of Children and Families			
Eckerd Community Alternatives Foster Care Title IV-E Social Services Block Grant	93.658 93.667	ECA-C6-RGC-FSY-FY21 ECA-C6-RGC-FSY-FY21	\$ 320,514 50,386
Heartland for Children, Inc. Foster Care Title IV-E Social Services Block Grant	93.658 93.667	QFS01 QFS01	85,244 80,141
Family First Network of Lakeview Foster Care Title IV-E	93.658	Other Assistance	146,700
Partnership for Strong Families Foster Care Title IV-E	93.658	PCM735	74,740
Sarasota Family YMCA, Inc. Foster Care Title IV-E Social Services Block Grant	93.658 93.667	FSYOHCS20 FSYOHCS20	35,851 4,889
Citrus Family Care Network Foster Care Title IV-E	93.658	Other Assistance	9,000
Total Expenditures of Federal Awards			\$ 807,465
Reconciliation of Above Amounts as Reported by Federal CFDA Number	r		
Federal Program Title	Federal CFDA Number	_	Expenditures
Foster Care Title IV-E Social Services Block Grant	93.658 93.667		\$ 672,049 135,416
Total Expenditures of Federal Awards by CFDA Number			\$ 807,465

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS For The Year Ended September 30, 2021

NOTE A - BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards ("the Schedule") includes the federal award activity of Florida Sheriffs Youth Ranches, Inc. ("the Organization") under programs of the federal government for the year ended September 30, 2021. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of the Organization, it is not intended to and does not present the consolidated financial position, consolidated changes in net assets, or consolidated cash flows of the Organization.

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance and OMB Circular A-122, *Cost Principles for Non-Profit Organizations*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE C - INDIRECT COST RATE

The Organization has elected not to use the 10% de minimis indirect cost rate as allowed under the Uniform Guidance.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF CONSOLIDATED FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Directors Florida Sheriffs Youth Ranches, Inc. Live Oak, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of Florida Sheriffs Youth Ranches, Inc. ("the Organization"), which consist of the consolidated statement of financial position as of September 30, 2021, and the related consolidated statements of activities, cash flows, and functional expenses for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated February 17, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's consolidated financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the consolidated financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BATTS MORRISON WALES & LEE, P.A.

Botts Morrison Woles Flee, P.A.

Orlando, Florida

February 17, 2022 BATTS MORRISON WALES & LEE, P.A. • CERTIFIED PUBLIC ACCOUNTANTS



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

The Board of Directors Florida Sheriffs Youth Ranches, Inc. Live Oak, Florida

Report on Compliance for Each Major Federal Program

We have audited Florida Sheriffs Youth Ranches, Inc.'s ("the Organization") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Organization's major federal programs for the year ended September 30, 2021. The Organization's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs – Federal Programs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Organization's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Organization's compliance.

Opinion on Each Major Federal Program

In our opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2021.

Report on Internal Control Over Compliance

Management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

BATTS MORRISON WALES & LEE, P.A. • CERTIFIED PUBLIC ACCOUNTANTS

Florida Sheriffs Youth Ranches, Inc. February 17, 2022 Page 2

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

BATTS MORRISON WALES & LEE, P.A.

Batta Morrison Woles \$ Lee , P. A .

Orlando, Florida February 17, 2022

SCHEDULE OF FINDINGS AND QUESTIONED COSTS – FEDERAL PROGRAMS For The Year Ended September 30, 2021

A. SUMMARY OF AUDITOR'S RESULTS

- 1. The auditor's report expresses an unmodified opinion on whether the consolidated financial statements of Florida Sheriffs Youth Ranches, Inc. were prepared in accordance with accounting principles generally accepted in the United States of America.
- 2. No significant deficiencies relating to the audit of the consolidated financial statements are reported in the Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Consolidated Financial Statements Performed in Accordance with *Government Auditing Standards*.
- 3. No instances of noncompliance material to the consolidated financial statements of Florida Sheriffs Youth Ranches, Inc., which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- 4. No significant deficiencies relating to the audit of the major federal award programs are reported in the Independent Auditor's Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance.
- 5. The auditor's report on compliance for the major federal programs for Florida Sheriffs Youth Ranches, Inc. expresses an unmodified opinion on all major federal programs.
- 6. Our audit disclosed no findings required to be reported in accordance with 2 CFR section 200.516(a).
- 7. The program tested as a major program was as follows:

Federal Program	Federal CFDA Number	
U.S. Department of Health and Human Services:		
Foster Care Title IV-E	93.658	

- 8. The threshold used for distinguishing between Type A and B programs was \$750,000.
- 9. Florida Sheriffs Youth Ranches, Inc. was determined to be a low-risk auditee.

B. FINDINGS

None.